CL	UE	CHART FOR TASK-ORI	ΕN	ITATION		
AND RELATIONSHIP-ORIENTATION						
CLUE AREAS						
Priority choice		More task-oriented than relationship-oriented		More relationship- oriented than task- oriented		
Dress		More formal		More casual		
Tone of speech		Some inflection		Much inflection		
Topics of speech		Current issues and tasks at hand		People, stories and anecdotes		
Use of hands and		Limited gestures and		Frequent gestures and		
arms		closed hands		open hands		
Body posture		More rigid		More relaxed		
Facial expressions		More controlled		More animated		
General attitude		More toward the serious		More toward the playful		
		side		side		
When first meeting		Tend to be more		Tend to be more		
others		reserved		outgoing		
Emotions		Tend to hide them, to be		Tend to share them, to		
		controlled and guarded		be more open and less guarded		
General knowledge		Filled with lots of facts		Filled with lots of		
		and data, tend to make		opinions and stories,		
		more specific		tend to make more		
		statements		general statements		
Small talk		Tend to be less		Tend to be more		
		interested		interested		
Jokes and stories		Tend to be less		Tend to be more		
		interested		interested		
Decision-making	ecision-making 🖂 Based on facts more 🖂 Based on f		Based on feelings more			
		than feelings		than facts		

Use of time		More disciplined and		More flexible and less	
		less flexible		disciplined	
Supervision		Appreciate supervision	□ Appreciate supervision		
		that gives goals and		that is concerned about	
		objectives		me as a person	
General attitude		Lean more toward the		Lean more toward the	
about rules		"letter of the law," more		"spirit of the law," more	
		strict and disciplined		permissive and fluid	
Nonverbal behavior		Tend to be slow in giving		Tend to be immediate in	
		it		feedback	
Sharing opinions		More restrained,		More impulsive, forceful	
		guarded, cautious and		and general	
		precise			
Relationship to		Tend to be a little hard		Tend to be very easy to	
others		to get to know, tend to		get to know, tend to seek	
		keep distance		the attention of others	
		Total Task-Oriented	Total Relationship-		
	Clues		Oriented Clues		

My clue score totals indicate that I am a person who is more:

□ Task-oriented in my behaviors

□ Relationship-oriented in my behaviors

CLUE CHART FOR ASKERS AND TELLERS					
CLUE AREAS					
General behavior	□ Less assertive, more		More assertive, more		
style	introverted		extroverted		
Outward response priority under stress	□ Flight		Fight		
Driving emotion and motivation under stress	□ Fear		Anger		
Speech in general	Silent, communicates hesitantly, lower quantity of talk		Talkative, communicates readily, higher quantity of talk		
Pace of speech and quality of speech	□ Slower, fewer and more tentative statements		Faster, greater and more emphatic statements		
Volume of speech	□ Softer and with little		Louder and emphasizes		
	variation in vocal intonation		points through challenging intonation		
Questions	Tend to be for clarification, support, information		Tend to be rhetorical to emphasize points, challenge information		
General body	□ Slow and deliberate, soft		Fast, rapid, firm		
movement and	handshake, relaxed or		handshake, pointing at		
use of hands	cupped		others		
Body posture	 Lean back while talking or making request or stating an opinion 		Lean forward while talking especially when making a request or giving an opinion		
Eye contact	□ Indirect, inconsistent, less intense		Direct, consistent, more intense		

Opinions	 More tentative and less 	☐ More emphatic and
	forceful, reserves	forceful, shares opinions
	opinions	
Confrontation	□ Less confrontive,	□ More confrontive,
	nonaggressive	aggressive
Meeting others	□ Tend to let others take	□ Tend to personally take
	the initiative, avoid	the initiative, make
	imposing on others	presence known
Decisions	□ Decide less quickly, will	□ Decide more quickly, will
	not pressure others for	press others for decisions
	decisions	
Risk	□ Do not like to take	□ Like to take chances, like
	chances, like the old and	to try the new and
	familiar	different
First impression	□ Likeable, shy	□ Overwhelming, outspoken
Group response	□ Go along attitude,	□ Take charge attitude,
	supportive	directive
Power	o Tend to avoid use of	□ Tend to use both personal
	power if at all possible	and positional power
When others talk	□ Listen carefully	□ Have difficulty listening
Response under	☐ More easy going, will	□ More impatient, will
pressure or stress	withdraw or give in	become dogmatic or
		attack
	Total Asking	Total Telling Behavior
	Behavior Clues	Clues

My clue score totals indicate that I am a person who is more:

□ As	king	in my	be	havi	iors
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□ Telling in my behaviors